



MAKE UK DEFENCE SUMMIT

SUMMIT BROCHURE / 12-13 NOV 2025 / WHITTLEBURY PARK / NORTHAMPTONSHIRE

Brochure sponsors:



WELCOME TO THE MAKE UK DEFENCE SUMMIT 2025



Contents:

Welcome

Programme

Speakers & Panellists

Make UK Defence Team

Exhibitors & Partners

Sponsors & Charity Partners

Notes

Page:

3

4-5

10-11

12

18-24

26-30

33



Cover images: F-35B Lightning Jet © POPhot Jay Allen, Challenger 2 Tank: © SSgt Dek Traylor,

Merlin Mk2: © LPhot Belinda Alker, HMS Ambush: © CPOA(Phot) Thomas McDonald

Inside cover images: Challenger 2 Tank: © Corporal Rebecca BrownRLC, F-35B Lightning Jet: © LPhot Chris Sellars

DEAR DELEGATES



Hello and welcome to the latest and (we hope) greatest edition of the Make UK Defence Summit. This year's event is certainly our biggest to date, having outgrown our previous homes at Millennium Point in Birmingham and Pride Park in Derby. We are delighted to be in such a beautiful venue as Whittlebury Park for the next 2 days.

The theme of this year's Summit is Defence at a Crossroads. 2025 has, thus far, been quite the year in defence. From a global level, the uncertainty of America's commitment to NATO, Russia's continued incursion into Ukraine and increased aggression towards European neighbours, and the increasingly stormy situation in the Middle East means that the world feels more on a knife edge than at any time since the Cold War. Alliances are fracturing and reforming and war itself is changing with the central role of autonomous systems.

On a national level, with over a year since the General Election, we have gotten to see this government's strategy for defence taking shape. From the historic announcement of defence spending increasing to 2.5% by 2027 and up to 5% within a decade to the launches of the Strategic Defence Review and Defence Industrial Strategy. There is much to cheer about, with reforms to the creaking procurement system, a more central role for small businesses to play in industry with the launch of the Office for Small Business Growth, a renewed focus on exports and a commitment to building resilience across the supply chain.

Whilst the future looks bright, we must admit that the present looks less so. With defence spending at a meaningful level being on hold since before the election, many companies are

experiencing shortfalls with elongated procurement processes and delayed contracts. These delays have a negative impact on industry investment and risks hollowing our industrial base at the moment we need it most.

With Defence at a Crossroads, we will explore what this means at this year's Summit. In our breakout sessions, we will explore how access to finance is changing (for the better), the role of AI and automation in transforming production, the interplay between civil and defence aerospace, the opportunities for businesses in Germany post-Trinity House Agreement and the lessons industry can learn from Ukraine. We will also discuss how to solve potentially the biggest issue for industry – the skills crisis.

In closing, I want to thank our amazing sponsors and exhibitors, including our headline sponsor – Amazon Web Services. Your support makes this event possible, and so thanks for your generosity. Over the breaks I would strongly encourage you to visit our exhibitors for a wide-ranging view of what our world-class supply chain is capable of.

Obviously I have to thank the amazing Make UK Defence team for putting in such a shift in creating this event, in particular the events team led by Estelle, Sammi and Charline. But most importantly of all I have to thank you, our guests and members. It is an inspiration to represent all of you, and without your support and attendance, this event would not be the vibrant celebration of our industry that it has become.

Andrew Kinniburgh
Director-General, Make UK Defence

Platinum sponsor:



Sponsors:



PROGRAMME - WEDNESDAY 12TH - DAYTIME

TIMINGS	SESSION	SPEAKERS	LOCATION
08:40 - 10:00	Networking & Registration	All Break Refreshments Sponsored by: 	Bentleys Lounge
10:00 - 10:05	Welcome	Host	Brooklands Room
10:05 - 10:25		Andrew Kinniburgh Director-General, Make UK Defence	
10:25 - 10:45		Senior Government Representative	
10:45 - 11:05		Mike Naylor Director, National Security, Defence and Public Safety Amazon Web Services	
11:05 - 11:35	BREAK - Light Refreshments		Bentleys Lounge
11:35 - 11:55		Dr Gordon Barr Chief Growth Officer, Qinetiq	Brooklands Room
11:55 - 12:15		'A Conversation with Jim Carter' Director-General, Commercial and Industry, MOD	
12:15 - 12:30		Stephen Phipson CBE Chief Executive Officer, Make UK	
12:30 - 13:25	Panel Discussion Defence Skills: The heart of the defence growth agenda	Chair: Mark Farrant, Director of Apprentices & Technical Training - Make UK Emlyn Taylor, Chief Operating Officer - Lockheed Martin UK Melanie Stewart, Lead Welding Engineer - Merit Holdings Neil Wood, COO - Fair Chance Business Alliance	
13:25 - 14:50	LUNCH		Bentleys Lounge
14:50 - 15:50	All Panels:	Beyond Trinity House - Anglo-German Industrial Collaborations Digitalisation for Defence Manufacturing – Agility, Analysis, Automation Unlocking Defence Finance - Accessing Finance Shared Skies - Civil and Defence Aerospace Interplay Lessons from Ukraine - Innovate and Collaborate	
15:50 - 16:10	BREAK		
16:10 - 17:10	All Panels:		
17:10	DAYTIME EVENT CLOSE		

WEDNESDAY 12TH - EVENING

TIMINGS	SESSION	SPEAKERS	LOCATION
18:30 - 19:15	Drinks Reception	Drinks Reception Sponsor: 	Brooklands Room
19:15 - 19:20	Welcome	Andrew Kinniburgh Director-General, Make UK Defence	
19:20 - 20:20		Starters and Main Course	Dinner Sponsor: 
20:20 - 20:40		Dr Jo Salter MBE Britain's first female fast jet pilot in the RAF	
20:40 - 21:10		Dessert and Coffee	
21:10		Raffle & Auction	
22:45		Last Orders	
23:30		Carriages	

THURSDAY 13TH - MEET THE BUYER PROGRAMME

08:30 - 09:30	Registration / Teas and Coffees / Exhibition Open		Bentleys Lounge
09:30 - 10:30	Meet the Buyer meetings	15 minute slots	Brooklands Room
10:30 - 10:45	BREAK - Light Refreshments		Bentleys Lounge
10:45 - 12:30	Meet the Buyer meetings	15 minute slots	Brooklands Room
12:30 - 13:15	LUNCH		Bentleys Lounge
13:15 - 15:00	Meet the Buyer meetings	15 minute slots	Brooklands Room
15:00	EVENT CLOSE		



THE
OUTWARD
BOUND TRUST

NOT JUST TRAINING, *TRANSFORMING*

Trusted by BAE Systems, Airbus and others to shape tomorrow's talent.

Outward Bound isn't just a training provider, it's a critical part of the apprentice journey. Our programmes transform confidence, collaboration, and resilience in ways no classroom can. We work with some of the UK's biggest defence employers to deliver lasting impact, for individuals and organisations.



FIND OUT
MORE HERE

“

Outward Bound are our only external partner who work with every single apprentice in the organisation... the programme is key to the behavioural journey of each of our apprentices.

Matt Armistead, Early Careers and Skills Manager, BAE Systems

”



University of
Sheffield / **AMRC**
Advanced Manufacturing
Research Centre

**TOMORROW.
DONE BETTER.**

Securing the future.



Unlocking the full potential of UK manufacturing
and supply chains through innovation and skills
to safeguard national security.

Find out more
amrc.co.uk

CATAPULT
High Value Manufacturing

UKRI Innovate
UK



- Powerful, proven robotic control systems for both new-build and legacy platforms.
- Fully compatible with GVA/N-GVA, TAK, MAVLINK & ROS2.
- Designed and built in the UK, ensuring security and sovereignty.
- Trusted across Defence, Nuclear and Civil sectors.

Sovereign UK Remote and Autonomous Ground vehicles

www.dconcepts.co.uk

info@dconcepts.co.uk / 01455 234845



PELI™

PROTECTIVE CASES WITH BESPOKE FOAM

READY
FOR
ANYTHING



PELIPRODUCTS.CO.UK | 01457 869 999



ACCELERATING YOUR GROWTH IN THE DEFENCE SECTOR

The Industrial Marketing Specialists

STRATEGY

BRAND

CREATIVE

CONTENT

WEB & DIGITAL

PUBLIC RELATIONS

SOCIAL MEDIA

**Refine and reshape your
marketing for defence.**

Contact us about a free
marketing healthcheck
through the Make UK Defence
Fit for Defence programme.

hello@horizon-works.com | 0345 075 5955

horizon-works.com



SPEAKERS AND PANELLISTS



DR NAOMI ALLEN

Head of Research
Royal Aeronautical
Society



ANDREW, BAILEY

CEO & Partner
Rathbone Results



DR GORDON BARR

Chief Growth Officer
QinetiQ



NICHOLAS BOWLER

Head of Mission
Operations
ARX Robotics



ELIZABETH BULLOCK

Founder & CEO
PRAMMAVOX Ltd



ANDY BUTT

Head of Strategic Growth
Reliance Precision



JIM CARTER

Director-General
Commercial and Industry
MOD



ADITI CHARANJI

Senior Manager -
Aerospace & Defence,
Amazon Web Services



JOHN CUMMINS

Senior Advisor Treasury,
Risk and Capital Markets
DSRB



DENYS DEMKO

Economic Secretary
Embassy of Ukraine in the
United Kingdom



MARK FARRANT

Director of Apprentices
& Technical Training
Make UK



ALAN FISHER

Chief Executive
Farnborough Aerospace
Consortium



PAULA GILL

Chief Executive
North-West Aerospace
Alliance



KATRIN GOERGES

TechHUB Security
& Defence
Bayern Innovativ GmbH



WILLIAM GREEN

Head Task Force Kindred
Task Force KINDRED



JUSTIN HEDGES OBE

Executive Chairman
Prevail Partners



MARK HUTCHINSON

CEO
Hutchinson Engineering



ROBERT JOHNSON

CEO
Northland Capital
Partners Limited



ANDREW KINNIBURGH

Director-General
Make UK Defence



ANDREW MAIR

Chief Executive
Midlands Aerospace
Alliance



**JOSEPH MILLS BSC (HONS)
(ENG) FCMGR MINSTR**
Business Development
Director Aerospace
Lightfoot International



MIKE NAYLOR
Director, National Security,
Defence and Public Safety
Amazon Web Services



STEPHEN PHIPSON CBE
Chief Executive Officer
Make UK



JUSTYNA RYBICKA
Technical Lead in
Sustainable Manufacturing
The Manufacturing
Technology Centre



DR JO SALTER
Britain's first female
fast jet pilot in the RAF



**VIKTORIJA STARYCH-
SAMUOLIENE**
Co-Founder
Council on Geostrategy



MELANIE STEWART
Lead Welding Engineer
Merit Holdings



EMLYN TAYLOR
Chief Operating Officer
Lockheed Martin



ROB TAYLOR
Director
4GD



DR LINUS TERHORST
Research Analyst on
Military Science
RUSI



COLIN TURNER
Chief Executive
West of England
Aerospace Forum



TOM WINNEY
Sales Director
KNDS



JOHN WHALLEY
Chief Executive
Aerospace Wales Forum



NEIL WOOD
Founding Director & CEO
Fair Chance Alliance

MAKE UK DEFENCE TEAM



OLIVIA BAYES-GARROULD
PA/Events Co-ordinator



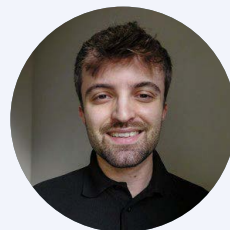
JENNIFER BRIDGE
Strategic Partner Director



CHARLINE DIOMANDE
Marketing & Events Lead



ESTELLE EXELBY
Events Manager



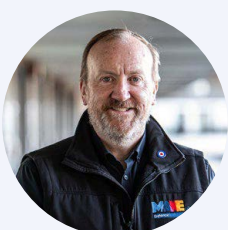
CHRIS HAGUE
Senior Policy and
Communications Manager



HELEN HASTIE
Membership Manager



SAMANTHA HILL
Events Manager



ANDREW KINNIBURGH
Director-General



MANDY LEADBITTER
Membership Manager



KELLY MADDISON
UK Membership Director



DANIEL PARVAZ
Membership Manager



MELANIE TAPPENDEN
Membership Executive



STUART TINGLEY
Membership Manager



JAMES WATSON
UK Membership Growth
Director



CATHY WILLIAMS
Membership Manager



MARIA WINSPER
Membership Executive



JENNY WRIGHT
Membership Executive



KATHRYN CLAMP
Senior Advisor



SIMON EVEREST
Senior Advisor



STEVE HILL
Senior Advisor



ROSS MCLAREN
Senior Advisor



KEN TURLEY
Senior Advisor

Rebound Electronics, YOUR TRUSTED PARTNER in Defence Supply Chains

With over 22 years of experience supporting the defence industry, our expertise translates into effective and resilient supply chain strategies.

OUR SERVICES

Vendor Reduction/3PL Services

Streamlining your supply chain through a single point of purchase, ensuring reliable supply, cost savings, and seamless operations

Rebound Obsolescence Management

Proactive solutions around last-time buys, long term storage, to keep production secure and resilient.

- Data Driven BOM Analytics
- Hard-to-find & Obsolete component sourcing
- Component Recovery
- Reverse Logistics – Excess Inventory Management
- Improved ROI on Procurement Activity

COUNTERFEIT MITIGATION AND QUALITY ASSURANCE



Rebound Obsolescence Management Seminar RETURNS

Connect with peers, innovators and leaders shaping the future of obsolescence management.

Expanded content, new expert speakers and the latest technology solutions.



Rebound
Electronics



REGISTER YOUR
INTEREST TODAY



on-systems

UK DESIGNED POWERING OUR DEFENCE

Rugged **Power Supply Design** and **Build-to-Print** engineered and manufactured in the UK, providing **Reliable, Compliant, Production Ready** hardware.

We design and manufacture power systems, deliver Build-to-Print system integration, cable harness assemblies, and PCBA. We also localise designs and establish robust UK supply chains to ensure sovereignty and resilience for mission critical UK land programmes worldwide.

Trusted across major UK platforms, with multiple orders for systems, parts and assemblies such as BOXER and CHALLENGER vehicles.

POWER SUPPLY DESIGN

BUILD-TO-PRINT

SUPPLY-CHAIN LOCALISATION

INTELLIGENT PLATFORM POWER

EMI/EMC ENGINEERING

{ engineered. power. conversion. }



Trusted by defence. Driven by innovation.

Delivering precision engineering, innovation and agility to the UK defence industry for over 50 years. Today, we continue that commitment, leading in engineering excellence, investing in our people and supporting net zero with *always-on* manufacture.

Talk to our team about your next project today.

IMPROVING YOUR BUSINESS'S PERFORMANCE



FIT FOR DEFENCE is designed to support new and established defence suppliers. We help your business to discover its strengths and weaknesses using our unique diagnostic and enable the development of a bespoke action plan which can link into our team of independent experts.

To find out more get in touch: defence@makeuk.org



IT Systems for Extreme Conditions

Westek Technology is a market leader in field-proven high quality, high availability, rugged products for military and industrial customers. Our customers trust us to provide integrated, mission critical solutions that operate reliably in the harshest of environments.

 www.westek.co.uk
 sales@westek.co.uk
 Follow us on LinkedIn

- ◆ Servers
- ◆ Workstations
- ◆ Integrated systems
- ◆ Peripherals



EXHIBITORS & PARTNERS



BCW DESIGN AND MANUFACTURE

BCW Design and Manufacture is a UK-based engineering company specialising in precision engineering, fabrication and advanced manufacturing solutions. Serving the aerospace and defence industries, BCW delivers high-quality, innovative components and assemblies with a strong focus on performance and efficiency. From concept design to full-scale production, the company offers a full range of services including CNC machining, fabrication, prototyping, and bespoke engineering, combining cutting-edge technology with expert craftsmanship to meet the most demanding industry standards.

T: +44 (0) 1282 872491

E: info@bcwgroup.co.uk

W: www.bcwgroup.co.uk



BFBS

BFBS is a pioneering military charity and media organisation that unites the UK Armed Forces and their families through trusted, creative media experiences.

Using agile technology and engineering solutions, BFBS delivers media services to the most remote and disconnected regions – on land, at sea, and sub surface.

These services include radio, cinema, and digital media, and personnel overseas and at sea receive free, legal access to the best of UK TV, premium sport, and movies. Broadcast teams with specialist military knowledge also produce unique, exclusive content.

BFBS Media Innovation designs leading-edge broadcast and communication solutions for some of the most remote and hostile environments in the world. Armed forces, government and not-for-profit call on our unique set of skills to connect isolated communities.

T: 02037504359

E: sharon.wilkinson@bfbs.com

W: www.bfbs.com



BOWYER ENGINEERING LIMITED

'The Complete Solution' Bowyer Engineering Ltd, a family-owned business of 78 years standing based in Hampshire, is a Design and Manufacture Precision Engineering facility. Working with many markets; Defense, Aerospace, Automotive, Motorsport, Marine their 'Make to Print' side of the business is synonymous for the supply of cast and billet machined prototype, pre-production, and niche volume production components and tooling. In addition, we have specialist departments offering Micro Notching for crack detection calibration standards, supply and instrumentation of Pressure and Thermal Rakes, bespoke Special Purpose Machine design and fabrication together with Thermal Sensors and Thermocouple manufacture.

Accreditations/Associates: ISO 9001:2015, AS/EN 9100:2018, Rolls Royce SABRe, Cyber Essentials, Cyber Essentials Plus, Joscarmake UK Defense, Hampshire Chamber of Commerce.

T: 01264 365921/07557 470856

E: bobb@bowyerengineering.co.uk

sales@bowyerengineering.co.uk

W: www.bowyerengineering.co.uk



CARNAUDMETALBOX ENGINEERING

CarnaudMetalbox Engineering (CMbE) has one of the largest manufacturing facilities in the North of England, benefitting from extensive investment in the latest CNC milling, turning and grinding machines to cover a wide range of component manufacture. Including a Mazak Versatech vertical milling machine, boasting a maximum workpiece capacity of 9m x 4m x 1.2m.

CMbE also have a world-class 150,000 sq. ft assembly facility, situated in Leeds, capable of dealing with single electro-mechanical assemblies up to 30 tons.

Our embedded safety and learning culture are at the heart of all we do, enabling rapid understanding and interpretation of customers' needs, our highly skilled, multi-disciplined workforce is ready to support you today.

T: 0044 (0) 1274 846200

E: adam.clerkin@cmbe.co.uk

leon.metcalfe@cmbe.co.uk

W: www.cmbe.com



CLLOUDHILL PRODUCTIONS

We create content that connects. Specialist video, photography, 3D, and drone coverage for Defence, Security and Aerospace teams.

Founded by ex-Army cameramen, we know the culture, the comms chain, and what it takes to film in fast-moving, high-pressure environments. Whether it's a live demo, a strategic comms campaign or an R&D trial, we're built for it.

We go beyond visuals. We uncover the story behind the strategy. The people, the pressure, the progress and bring it to life in a way that earns trust and drives belief.

From storyboards to screen, we're the go-to for authentic, run-and-gun storytelling in UK defence.

T: 07813 890071 / 07833 099440

E: contactus@cloudhillproductions.com

W: www.cloudhillproductions.com



POWERED BY SST GROUP

DYER

Established in 1977, Dyer is a trusted engineering partner to leading Defence Primes.

Specialising in the manufacture of machined metal components and fabrications, we deliver mission critical parts that support operational performance, reliability and readiness across land, sea and air. Our solutions help clients reduce costs, improve margins and shorten lead times without compromising quality or compliance.

We work with a wide range of metals and have the capability to manufacture everything from precision components you can hold in your hand to large scale structures designed to perform in the harshest operational environments. Based in County Durham, we're a single source manufacturer, and provide secure, end-to-end engineering solutions from one location.

T: 01207 234315

E: enquiries@dyer.co.uk

W: www.dyer.co.uk



EDM ZONE LTD

EDM Zone Ltd is a leading UK precision engineering company based in Newcastle upon Tyne, specialising in complex component manufacturing in volume for the Defence, Aerospace, Medical, and Electronics sectors. With over 17 years of expertise, the company delivers mission-critical, high-tolerance parts using advanced Wire EDM, CNC Milling, Turning, and Spark Erosion technologies. Operating 24/7 with a focus on quality, reliability, and repeatability, EDM Zone supports OEMs and Tier 1 suppliers with complete production capability—from prototype to full-scale manufacturing. Guided by the ethos "Beyond Precision: Shaping Tomorrow's Engineering Today," EDM Zone is trusted for delivering consistent excellence in complex geometries, tight tolerances, and dependable supply performance across the most demanding defence and industrial applications.

T: 0191 2760176

E: sales@edmzone.co.uk

W: edmzone.co.uk



EXPLOSIVE LEARNING SOLUTIONS

Explosive Learning Solutions (ELS) is a leading provider of specialist defence security office management services, fulfilling MOD-mandated Security Aspects Letters (SAL) requirements for firms in the defence sector. ELS excels in training analysis, design, and delivery, offering procurement, supply, and contract management training to MOD Commercial staff and defence organisations bidding for contracts. Additionally, ELS provides Managed Learning Services (MLS), supporting medium-sized enterprises with bespoke learning interventions delivered across the UK and internationally. As an assessment organisation, ELS manages a significant portion of MOD apprenticeships, leveraging its expertise and resources to support tailored learning solutions for the defence industry.

T: 01235 861805

E: sturner@explosivelearningsolutions.com

W: www.elsbusinessstraining.co.uk

EXHIBITORS & PARTNERS



FINECAST FOUNDRY LTD.

Finecast Foundry an innovative leader in the design, engineering, and manufacture of high integrity cast machined finished components in range of alloys including all International/Military Aluminium including Copper and Nickel Bronze and Steel, Iron material grades.

Finecast Foundry advanced integrated manufacturing facility based in the United Kingdom supports a complete value added service guaranteeing control quality and lead time of finished product. Internal capabilities include for virtual MAGMA casting simulation, component FEA, additive rapid sand printing for 'tool-less' manufacture, digital radiography and computer tomography, laser CMM Scanning, CNC 5 axis machining and clean room assembly.

Quality Management Systems certified to Aerospace AS9100 Rev D (EN9100:2018) and JOSCAR registered.

T: + 44 (0) 1903 716471
E: enquiries@finecast.co.uk
W: www.finecast.co.uk



HARRY BURROWS
FABRICATIONS

HARRY BURROWS FABRICATIONS

At Harry Burrows Fabrications Ltd, we are proud to be a trusted, long-standing partner to the UK defence sector, delivering high-quality, precision-engineered metal fabrications for mission-critical applications across land, sea, and air. With over 30 years of experience, our Coventry-based facility produces complex components from prototypes to full production runs. We uphold the highest standards in quality, security, and traceability, holding certifications including DIN 2303, EN 15085, ISO 3834, IATF 16949:2016, and Cyber Essentials Plus. As a proven supplier to defence primes and tier-one contractors, we ensure discretion, compliance, and delivery.

T: 02476 361 313
E: admin@harryburrows.co.uk
W: www.harryburrows.co.uk

HELLER

HELLER MACHINE TOOLS LTD

HELLER was founded in 1894 as a small craftsman's workshop in Germany and has since grown into a world-leading manufacturer with 2,600 employees. Today, HELLER designs and produces state-of-the-art machine tools and complete production systems for metal-cutting applications.

Our product portfolio includes 4-axis and 5-axis machining centres with mill-turn capabilities, along with a modular range of services to suit varied manufacturing needs. From stand-alone machines to fully automated turnkey systems, HELLER delivers tailor-made solutions across industries.

HELLER UK, based in Redditch, manufactures 4-axis and 5-axis horizontal machining centres for the global market. Strategically located in the Midlands, we provide expert sales, engineering, and service support to customers across the UK and Ireland, serving the Defence, Aerospace, Automotive, Energy, and Oil & Gas sectors.

T: 0121 275 3300
E: sales.uk@heller.biz
W: www.uk.heller.biz



HELLIOS INFORMATION

Hellios simplify the collection and management of supplier information for buying organisations, saving businesses time, money, reducing risks and creating a confident, reliable supply chain. Our JOSCAR community connects you with companies in the defense, aerospace and security sectors, ensuring suppliers meet the necessary standards. Contact our JOSCAR team today.

T: +44 (0) 1865 959100
E: info@hellios.com
W: www.hellios.com



HORIZON WORKS

Horizon Works accelerates growth for technical companies in complex sectors with energetic, impactful marketing. We are a partner in the Make UK Defence Fit For Defence programme and through this, we're helping SMEs to shape their marketing for the defence sector. Established in 2010 and based in Blyth, Northumberland, we have a proven track record of delivering industrial marketing solutions that resonate on a global scale. We specialise in sectors including defence, precision engineering, advanced manufacturing, automotive, renewable energy and industrial technology, and our marketing is reinforced by in-depth industry knowledge. Drawing from a wide range of disciplines, we help companies to expand, diversify, reach international markets, gain strategic focus, reinvigorate their brands and re-energise their marketing.

Our services include strategy and brand development, design, animation, content marketing, public relations, website design and development, SEO and social media.

T: 0345 075 5955

E: hello@horizon-works.com

W: www.horizon-works.com



Your partner in precision engineering

KRG SPECIALIST ENGINEERING

KRG Specialist Engineering, part of the Torishima Group, is a precision engineering company based in Coatbridge, Scotland. Established in 1978, KRG has over 45 years of experience delivering high-quality, high-tolerance components for mission-critical applications across the defence, energy, and manufacturing sectors. With advanced machining capabilities, investment in technology, and a highly skilled workforce, KRG produces precision components where accuracy, reliability, and performance cannot be compromised.

The company is a proven supplier to the defence industry, trusted by primes and tier-one contractors to deliver components that meet the most demanding standards.

As part of the Torishima Group, KRG combines local expertise with global resources, contributing to resilient UK supply chains and supporting the future of British engineering.

T: 01236 435659

E: chris.shaw@krg-engservices.com

W: www.krg-engservices.co.uk



MAKE UK - EMPLOYMENT LAW & HR

Our expert team of 70 employment lawyers and HR professionals is trusted by more than 2,500 UK manufacturers and businesses to deliver customer-focussed support through a comprehensive blend of advice, training and development, consultancy and HR services.

Through our specialist Employment Law and HR group, Make UK offers deep knowledge and understanding of the manufacturing sector, while our team at Bhayani Law delivers tailored services to start-ups, SME's and established businesses across a variety of sectors.

T: 0808 168 5874

E: enquiries@makeuk.org

W: www.makeuk.org/services/hr-and-legal



MAKE UK - ENVIRONMENT, HEALTH AND SAFETY

Make UK provides tailored Environment, Health & Safety (EHS) services that meet the complex demands of the UK defence sector. We offer expert consultancy, training, and software that supports operational readiness, legal compliance, and long-term cultural improvement.

- Proven experience in defence and security environments
- Expert consultants and trainers with MOD, manufacturing, and regulatory backgrounds
- Deep understanding of JSPs, DSA oversight and ISO integration
- Scalable support – from SMEs to global organisations

T: 0808 168 5874

E: enquiries@makeuk.org

W: www.makeuk.org/ehs

EXHIBITORS & PARTNERS



MERSEN UK LTD

Mersen UK, part of the French owned Mersen Group, specialises in Advanced Materials and Electrical Power applications. The group operates in 33 countries and employs 7500 people. Here in the UK the company has three sites.

The graphite specialities (GS) division concentrates on the production and machining of graphite materials, carbon fibre, silicon carbide, rigid and soft insulation. Our products are used in a wide range of process and manufacturing industries requiring high quality, consistent and reliable performing materials.

The electrical power (EP) division specialises in the design and manufacture of fuses, fuse holders and surge protection devices. The Solutions for Power Management division specialises in cold plates and laminated busbars. Approvals include ISO9001 and AS9001.

T: +44 (0)1642 790100

E: quotes.uk@mersen.com

W: www.mersen.com / www.mersen.co.uk



MICROMETRIC LTD

Micrometric Ltd, based in Lincoln, UK, is a precision manufacturing specialist with over 40 years' experience in advanced laser processing. We offer a rare combination of laser cutting, welding, drilling, and micro-machining capabilities under one roof, enabling us to produce complex, high-precision components to tight tolerances. Our flexible approach allows us to tailor processes to each part, often delivering faster and more cost-effective solutions than traditional multi-supplier routes. Trusted by aerospace, medical, and high-tech industries, we excel in making parts others can't—solving manufacturing challenges where precision, complexity, and reliability are critical.

T: +44 (0)1522 509999

E: sales@micrometric.co.uk

W: www.micrometric.co.uk



MOOG DEFENCE

Moog is a specialist manufacturer of precision military motion control technologies. Our products support UK military programmes as diverse as Astute and Dreadnought class submarines, F35 and Typhoon aircraft, and Ajax and Challenger III land platforms.

Moog also produces the Reconfigurable Integrated-weapon Platform (RIWP). Moog is offering RIWP to the British Army as a common weapons system for each of its SHORAD, CUAS and Force Overwatch requirements.

Our UK production lines for RIWP require a robust, agile UK supply chain whose social value credentials match or exceed our own and we look forward to engaging with MUKD members during the summit.

T: +44 (0)1684 296600

E: jgleave@moog.com

W: www.moog.com



OEMETA UK

Oemeta – Precision Fluids for Defence Engineering
Oemeta UK, part of the global Oemeta Group and a Top 100 innovation award winner, delivers high-performance metalworking fluids that enhance production efficiency, reduce environmental impact, and lower costs.

At the Make UK Defence Summit, Oemeta will showcase advanced fluid technologies trusted by leading defence manufacturers for their precision, reliability, and sustainability—whether in aerospace or armoured systems.

More than just fluid suppliers, we offer expert technical support and tailored services to optimise machining, extend tool life, and meet stringent industry standards.

Visit Oemeta UK to discover how our smart fluid systems can elevate your production capabilities and give your operations a tactical edge.

T: 01295 713280

E: infouk@oemeta.com

W: www.oemeta.com/uk



AUTHORISED DISTRIBUTOR

PELI PRODUCTS (UK) LTD

Peli Products (UK) has the largest stock holding of the Peli™ range in the UK, including Protector, Air and Storm as well as Hardigg cases. Offering watertight, crushproof, dustproof security in the most challenging and hostile conditions throughout the world, Peli cases and containers are famous for rugged reliability. With US Nato stock numbers, many models are also Defstan 81-41 certified. They are produced in a wide range of sizes and configurations for all types of equipment.

Peli Products (UK) Ltd offer a full customisation service, with military packaging design capability at our in house facility, MSA Foams, an MPAS registered company. Bespoke military level packaging is designed to Defstan 81-41, with close MOD liaison. Precision engineered foam inserts are highly durable and ideal for sensitive, fragile items. They are individually designed to optimise space and provide essential protection for items such as electronics, weapons and ancillary items.

T: 01457 869999

E: sales@peliproducs.co.uk

W: www.peliproducs.co.uk



PERA PROMETHEUS CONSULTING LTD

Experts in advising the Defence Industry on safeguarding both their own and Ministry of Defence (MOD) information

Our veteran information and cybersecurity consultants understand MOD requirements, as we have seen the challenges from both the Defence and Commercial side.

From SMEs to Global organisations, Pera Prometheus can assist you in navigating the bespoke requirements of the UK Ministry of Defence (MOD) environment.

T: +44 (0)7717324912

E: gareth.shaw@pera-prometheus.com

W: www.pera-prometheus.com



PORTOBELLO-RMF ENGINEERING LTD

Portobello-RMF specialises in the mechanical design, thermal design, and fabrication of process plant equipment. Our skilled expertise applies to a broad range of fabrications, such as heat exchangers, pressure vessels, skid packages, pipework and other bespoke, high integrity fabrications, all to meet the requirements of International Design Codes such as, ASME VIII Division 1 and 2, EN13445, PD5500 and client specifications. Portobello-RMF is also one of the few companies in the UK approved to Lloyds Rules and Regulations for the Construction and Classification of Submersibles and Diving System, Class 1.

T: 0114 251 3092

E: sales@p-rmf.co.uk

W: www.p-rmf.co.uk



RUD CHAINS LTD

RUD: Proven Strength on Land, Sea & Air

RUD supplies high performance chains, lifting equipment, and specialist traction systems trusted by defence forces worldwide. Our portfolio covers lifting, lashing, and traction chain solutions engineered for the most demanding military environments.

With over 700 lifting and lashing points rated from 0.6 to 250 tonnes, every product is built with a 4:1 safety factor and designed to perform reliably in the harshest conditions whether on land, at sea, or in the air.

Our lifting, lashing, and traction solutions are trusted by militaries and defence contractors worldwide for their proven performance, precision engineering, and unmatched safety record.

T: 01227 276 611

E: sales@rud.com

W: www.rud.co.uk

EXHIBITORS & PARTNERS



TEES VALLEY SUPPLY CHAIN

Tees Valley Supply Chain is proud to showcase the region's innovation, resilience, and capabilities at the Make UK Defence Summit.

Funded by the UK Government through the UK Shared Prosperity Fund, this opportunity highlights regional strengths in Advanced Manufacturing, Digital, Clean Energy, and Life Sciences.

With strategic support from the North East Regional Defence and Security Cluster, we aim to help businesses access new markets, forge partnerships, and demonstrate the Tees Valley's value in defence and security.

Together, we're driving ambition across traditional and emerging sectors, aligning with the evolving supply chain needs of the UK MOD.

T: 07368 462 229

E: Lesley.hawke@rtcnorth.co.uk

W: www.teesvalley-ca.gov.uk/business



THERMAL VISION DEFENCE

At Thermal Vision Defence, we recognise that every imaging requirement is unique, whether for a major trial or a specialist lab setup. Our expertise lies in tailoring advanced camera packages to match your project's goals and budget precisely. We support a wide range of applications, from long-range tracking and radiometry to high-speed ballistics, ensuring you have the right tools for accurate results. More than just equipment providers, we deliver a complete service. This includes expert consultation, setup, and hands-on training, backed by responsive ongoing support to keep your project running smoothly. With our personalised approach, you gain both the technology and the guidance needed to achieve successful outcomes, no matter how complex the challenge.

T: 07973 403819

E: matthew@thermalvisionresearch.co.uk

W: www.thermalvisiondefence.co.uk



UNILATHE LTD

Unilathe's CNC and Fabrication capabilities, capacity and scale offer a diverse service to the Defence sector supporting Land, Sea and Air.

Our manufacturing scale supports components many suppliers struggle to handle with vertical turning up to Ø3m x 2m, horizontal turning up to Ø2.8m x 6m combined with milling from 250mm³ to 3m x 3m x 8m.

Customer focus and value-add services such as raw material sourcing, sub-assembly, paint finishes and engineering support positions Unilathe as a "Supplier of Choice"

T: 01782 532000

E: craigwintle@unilathe.co.uk

W: www.unilathe.co.uk



VISION PRECISION ENGINEERING LTD

At Vision Precision Engineering we are a family run and owned business. We provide the following services: Multi Axis Milling & Turning, Lights Out Unmanned Machining, Multi Sensor Metrology Inspection, CNC and Manual Turning, CAD Cam System Service, 4-Axis Milling, Screw Cutting, Thread rolling, Boring, Drilling, Metal Polishing, Mass Production Turning and Broaching.

Supporting many national and international companies big and small. We manufacture a wide variety of products for many different sectors i.e. Formula E, Motorsports, Aerospace, Pharmaceutical, Food and Defence Industries. We can help you with a range of services from one-off bespoke prototypes and large quantity complex parts. We are more than happy to assist with advice and support based on your needs.

T: 01159 874 444

E: visionprecisionengineering@hotmail.co.uk

W: www.visionprecisionengineering.co.uk



**EMBASSY FREIGHT
SERVICES**

Your best choice for Defence logistics

Embassy Freight's Defence team manage the supply chains for manufacturers and contractors. We operate safe and legal shipment of military & law enforcement firearms, pyrotechnics, explosives and ammunition.



Specialist Logistics Services:

- Time-critical tracked movements to field and base
 - Packing to military specifications
 - Armed escorts for high-risk shipments
- Specialized trucks and handling equipment
- Customs management & trade compliance
- Secure storage facilities for European distribution
- Ministry of Defence vetted & Security Cleared personnel

embassydefencelogistics.com

THANK YOU TO OUR SPONSORS

Platinum Sponsor

AMAZON WEB SERVICES (AWS)



Amazon Web Services (AWS) is the world's most comprehensive and broadly adopted cloud, enabling customers to build anything they can imagine. We offer the greatest choice of innovative cloud capabilities and expertise, on the most extensive global infrastructure with industry-leading security, reliability, and performance. AWS gives you the greatest choice and flexibility by offering the broadest and deepest set of cloud capabilities to build optimized solutions

that balance performance and cost-effectiveness. With AWS, organizations modernise faster, scale more efficiently, and maintain competitive advantages through access to cutting-edge technologies and industry-specific solutions.

E: <http://aws.amazon.com/contact-us/>

W: <https://aws.amazon.com/>

AB CONNECTORS (TT ELECTRONICS)



Design and Manufacturer of harsh environment circular connectors and cable assemblies for the defence, rail and industrial sector.

T: +44 (0) 7972840591

E: Leigh.Chapman@ttelectronics.com

W: www.ttelectronics.com/brands/ab-connectors

DLI ENGINEERING LTD.



DLI Engineering Ltd., incorporating Technical Engineering Resource (Aerospace) Ltd., forms The DLI Group Ltd.

Market Sectors served; Oil and Gas, Aerospace, Military and Filtration. A full service supplier of precision machined components, incorporating a fully integrated supply chain management system.

Certified AS9100D & BS EN ISO 9001:2015. Specialising in challenging and demanding component manufacture.

T: 01429 880454

E: enquiries@dl-eng.co.uk

W: www.dligroup.co.uk

LOCKHEED MARTIN



Lockheed Martin is a global defence technology company driving innovation and advancing scientific discovery. Our all-domain mission solutions and 21st Century Security vision accelerate the delivery of transformative technologies to

ensure those we serve always stay ahead of ready.

T: +44 (0) 207 823 0697

W: www.Lockheedmartin.com

INDEPENDENT FORGINGS AND ALLOYS LTD.



Independent Forgings & Alloys Ltd is a privately owned Medium size enterprise – now with private equity backing, based in Sheffield UK. We are a fully integrated single manufacturing site, producing open and closed die high integrity semi-finished forgings for multiple sectors including Aerospace, Defence and Powergen. Our forging capabilities include press, hammer, seamless ring rolling, GFM radial, closed die extrusion, screw presses, gravity stamps & now cold rotary forge. We have on site NDT, saw, inspection, laboratory, heat treatment and machine shop facilities, and are AS9100, ISO9001, 14001, 17025, 4 x NADCAP, JOSCAR

and Cyber Essentials Plus accredited. We are embarking on a period of significant growth and investment in new capability and capacity including new press, ring mill and closed die press. IFA is renowned for its customer focus, flexibility, agility and a collaborative, helpful attitude.

T: +44 (0) 114 234 3000

E: sales@independentforgings.com

mcarlisle@independentforgings.com

W: www.independentforgings.com

INSIGNIS



Insignis is a niche sector brand that sits within the STR Group and has over 25 years experience in high technology manufacturing, engineering and business services.

With a long pedigree of delivering into the Defence sector our partnership with Make UK extends over 3 years – not only delivering to them but also to their members.

In a changing skills sector with diminishing availability our solutions support strategic change and delivery when needed across the UK, Europe & the US.

T: 02392 322 322

E: glangle@insignistalent.com

W: www.insignistalent.com

JALTEK



Jaltek is a specialised Aerospace & Defence partner providing electronic design and manufacturing solutions. They hold AS9100, ISO 13485 and Cyber Essentials accreditations and are also members of JOSCAR, Make UK Defence and ADS. The company has provided solutions for ultra high reliability systems for harsh and safety-critical environments for over 35 years.

Services include conceptual hardware and software design, PCB layout, fast turnaround NPI, PCBA manufacture, test and final product assembly. Jaltek supports products throughout their lifecycle, from concept, through value engineering, to

volume production; offering a single service or complete solution.

Jaltek supplies a diverse range of customers, from established companies to new businesses. They work in collaboration with customers and suppliers to create groundbreaking solutions.

T: 01582 578170

E: info@jaltek.com

W: www.jaltek.com

THANK YOU TO OUR SPONSORS

MILDEF LIMITED



MilDef is a systems integrator and full-spectrum provider specialising in rugged IT for military, government and critical infrastructure sectors. We provide hardware, software, and services that help digitalise vital information streams in the harshest conditions and most challenging environments.

MilDef develops and manufactures highly customised rugged IT products for use in demanding environments, where

durability and functionality are of decisive importance. All products can be tailormade for your mission's specific requirements.

T: 0330 0565460

E: salesuk@mildef.com

W: www.mildef.com

MSI-DEFENCE SYSTEMS LTD



At MSI-Defence Systems (MSI-DS) we specialise in Remote Weapon Stations for land-based counter drone and naval applications, trusted by the UK Military and over 40 other armed forces globally.

With almost 140 years of experience in defence equipment manufacturing, we pride ourselves on our ability to provide effective solutions, optimised to stay ahead of evolving threats and to meet the most stringent operational requirements.

We specialise in remote situational awareness and hard kill on a range of host platforms, integrating an all-weather day and

night EOS suite with effectors and Fire Control Systems for full target tracking.

Building on our naval roots, MSI-DS is now a major supplier of world-leading defence equipment across both marine and land domains.

T: +44 (0)1603 484065

E: contact@msi-dsl.com

W: www.msi-dsl.com

NEEDLES AND PINS AEROSPACE



NEEDLES AND PINS

Based in the UK, we supply leading aerospace and defence customers including Boeing, Leonardo, and Martin Baker. Alongside insulation, we deliver **protective covers, soft trim, tactical equipment for land, and ground support equipment (GSE)** to support aircraft safety, performance, and mission readiness. Our lightweight, high-performance solutions meet strict traceability and compliance standards demanded by the industry. As a rapidly growing SME, we are investing in digital transformation—digitising CAD patterns,

implementing ERP, and introducing shop-floor digitalisation—to improve efficiency, reduce waste, and contribute to Net Zero. We are positioning ourselves as a trusted, digitally enabled partner in the global aerospace and defence supply chain.

T: 01458272057

E: dh@needlesandpinsaerospace.co.uk

W: www.needlesandpinsaerospace.co.uk

NORTHLAND CAPITAL PARTNERS LTD



Northland Capital Partners has been active in the Defence SME space for the past 3 years and has funded over 10 transactions in excess of \$50M USD.

As one of the few active funders of defence SME's, Northland Capital is particularly well suited to address that void.

Northland have dramatically enhanced its capabilities and capacity in order to become more focused on supporting SME

defence in particular. Northland has significantly increased its ability to access capital and financial expertise, and also expanded its technical and military expertise.

T: +447776230428

E: Hhhaynes@ncpluk.com

W: www.ncpluk.com

ON-SYSTEMS



On-Systems is a UK-based specialist in rugged power and electronic systems for mission-critical environments. We deliver Mil-COTS power supplies, design-to-spec solutions, and offer a full build-to-print service across defence, aerospace, and industrial sectors. Our technology supports platforms including BOXER, CHALLENGER III, and Dreadnaught—where reliability is paramount.

With agile engineering and a reputation for precision, On-Systems provides innovation that thrives in the harshest conditions, on land, at sea, and in the air.

T: +44 203 195 2760

E: sales@on-systems.co.uk

W: www.on-systems.co.uk

RATHBONE RESULTS



Rathbone Results applies a "Motorsport Mindset" to accelerate organisational productivity and performance.

Our team blends engineering expertise with a people-first approach, enabling successful adoption of process, technology, and AI. Our background spans complex manufacturing, engineering, supply chain management, workforce planning, leadership, and corporate strategy.

With deep experience in the defence sector, we are known for driving lasting results.

Trusted by organisations large and small, we stay with clients through thick and thin until the job is done.

T: 020 8798 0175

E: info@rathboneresults.com

W: www.rathboneresults.com

THANK YOU TO OUR SPONSORS

TRITAX BIG BOX REIT PLC.



Tritax Big Box is a FTSE 250 listed business delivering mission-critical logistics real estate across the UK. We help our clients – including some of the UK's best-known manufacturers – to serve their customers, grow, and deliver on their strategic objectives through modern, well-located, and sustainable real estate. Our buildings range in size from 'mega-boxes' to smaller urban 'last-mile' buildings – enabling us to serve clients across all sectors. As well as being the

UK's largest investor in high-quality logistics warehouse assets we also own the largest logistics focused land development platform in prime locations close to key transport infrastructure, labour and power.

T: +44 (0)20 7290 1616

E: enquiries@tritaxbigbox.co.uk

W: www.tritaxbigbox.co.uk

WINCANTON



Wincanton, now part of GXO, has 60 years' experience enabling complex defence supply chains to deliver certainty, agility and innovation, giving you a competitive edge, whilst freeing focus for what you do best. A trusted partner and consultant to leading air, land and sea defence organisations, operating integrated end-to-end supply chain solutions and services. We use visibility, transparency and innovation to uncover opportunities across inbound and outbound logistics,

defence logistics compliance, care and protection of materials, inventory control, physical movement of assets internationally and specialist packaging. Our customers trust us to deliver materials to wherever needed, no matter the size, shape, complexity or location.

T: 01249 710000

E: marcus.harban@wincanton.co.uk

W: www.wincanton.co.uk/defence

WHS PLASTICS LTD



WHS Plastics is the largest UK privately owned Plastic Injection Moulding Company.

We are an engineering based business with all capabilities in-house including design, prototyping, tool making, injection moulding, assembly and painting. We are a full turn-key solution provider and this enables us to react quickly to market requirements and demands

We can produce simple to complex, small to large, components with sophisticated geometries and using techniques such as twin-shot where we can realise complex products moulded with more than one polymer. Innovative techniques facilitate the manufacture of products with unique finishes if this is required.

Our flexible automated processes allow us to cost effectively produce quality components for highly technical sectors such as automotive or electronics. Assembly of components is a key competence allowing us to deliver highly complex systems to customers.

Having paint lines situated within our manufacturing facilities it allows us to consistently produce components to match those that are finished in OEM manufacturing plants.

T: +44 121 748 7777

E: info@whs-plastics.com

W: www.whs-plastics.com



WE'RE BIG ON DEFENCE

We protect you, so you can protect us.

We provide bespoke logistics solutions built to your spec — ensuring our buildings are as resilient as your equipment. Boxes aren't the only thing we're big on.



 **TRITAX
BIG BOX®**
ACCOMMODATING YOUR FUTURE



Experts in advising the Defence Industry on safeguarding both their own & Ministry of Defence (MOD) information.

Leading experts in physical security, personnel security, IT security, cyber security & risk management processes.

Our Services: We deliver robust, tailored solutions for Government & Defence high-risk systems.

Specialists in:

- Business Impact Analysis
- Facility Security Clearance (FSC)
- Secure by Design
- Industry Personnel Security Assurance (IPSA)
- Cyber Security Model (CSM)
- Defence Cyber Certificate
- Virtual CISO & Security Managers
- Penetration Testing
- Governance, Risk & Compliance

Ready to get started?
Let's discuss your security needs.

Why Choose Us?

- **Understanding Complexity –** Straightforward advice and guidance for your Information and Cyber Security needs.
- **Expert consultants:** Carefully selected for their ability to deliver practical, cost-effective security solutions.
- **Clear communication:** Translating technical & professional details into concise, everyday language your business can understand.
- **Actionable advice:** Ensuring your organisation can relate to & act upon the guidance provided.
- **A company founded and** staffed by UK Armed Forces Veterans.

info@pera-prometheus.com
www.pera-prometheus.com

2026 NATIONAL MANUFACTURING CONFERENCE

Tuesday 3 March, QEII Centre, London

BE PART OF THE CONVERSATION SHAPING THE FUTURE OF UK MANUFACTURING.

Come together to network, gain valuable insights, hear from expert speakers and dive deeper in a selection of breakout sessions.

FIND OUT MORE



www.makeuk.org/NationalManufacturingConference

JOIN MAKE > DSEI UK DEFENCE AT 2027

Connecting buyers, suppliers, prime contractors and academia from across the defence acquisition supply chain, DSEI 2027 provides extensive skills development, networking, collaboration and showcase opportunities for organisations that are actively working with the defence sector or that are exploring ways to work in the UK's £20bn+ defence procurement marketplace.



DSEI UK is pivotal for the global defence industry, promoting the UK's defence ethos, agenda, and leadership while fostering opportunities with allies.

Join us and exhibit as part of our large pavilion in a prime location.



7 - 10 SEPTEMBER 2027 EXCEL LONDON



To find out more about our exclusive DSEI exhibitor packages Email: defence@makeuk.org

JOIN US AT THE 2026 SUMMIT



18-19 NOV 2026

MAKE UK DEFENCE SUMMIT

BRITISH MOTOR MUSEUM, WARWICKSHIRE

Book Now for your
early bird tickets



Join Us at the Make UK Defence Summit 2026!

We are thrilled to announce that the next **Make UK Defence Summit** will take place at the prestigious **British Motor Museum**, a stunning venue in Gaydon, Warwickshire.

This new location allows us to expand the event, **accommodating up to 600 delegates** and additional exhibitors.



makeuk.org/defence

To register your interest: Defence@makeuk.org